



Western Economic
Diversification Canada

Diversification de l'économie
de l'Ouest Canada

Finance and Corporate
Management

Finances et Gestion
ministérielle

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9700 Jasper Avenue NW
Edmonton AB T5J 4H7
Telephone: (780) 495-4301
Facsimile: (780) 495-7618

Bureau 1500, Place du Canada
9700, avenue Jasper N. -O.
Edmonton (Alberta) T5J 4H7
Téléphone: (780) 495-4301
Télécopieur: (780) 495-7618

Your File Votre référence

Our File Notre référence

A-2018-00005

Via e-mail

November 15, 2018

Mr. Dylan Robertson
Winnipeg Free Press
Room 350-N, Centre Block
111 Wellington Street
Ottawa, ON. K1A 0A6

Dear Mr. Robertson:

This letter is in response to your request made pursuant to the *Access to Information Act* (the Act), which was received by Western Economic Diversification Canada on August 21, 2018, requesting access to the following records:

“All records, except for media monitoring and media records, regarding the decision by Greyhound Canada to cancel routes from Central and Western Canada, from July 1, 2018 to August 10, 2018.

Please include emails and correspondence of policy value and, while excluding those of no informational value (e.g., meeting scheduling and logistics, expenses).

Please include only the most recent version of each document (final version or latest draft).

Please exclude sections of documents that are a Cabinet confidence -- this requires screening documents provided to a minister for advice, instead of outright rejecting all communications for a minister.”

Enclosed, you will find the records you requested. Please note that some information has been redacted pursuant to the following provisions contained in the Act:

- 13(1)(c) obtained in confidence from a provincial government or institution
- 14(a) injurious to federal-provincial consultations or deliberations
- 14(b) strategy or tactics relating to the conduct of federal-provincial affairs
- 19(1) personal information
- 20(1)(c) could result in financial loss/gain or injure position of third party
- 21(1)(a) advice or recommendations by or for a government institution
- 21(1)(b) consultations or deliberations of the Crown, employees, or staff
- 21(1)(c) positions or plans of the Government of Canada for negotiations

Under the Act, you are entitled to bring a written complaint regarding the processing of your request, to the Information Commissioner of Canada, within 60 days after receipt of this letter. In the event you decide to avail yourself of this right, your notice of complaint can be submitted through the [online complaint form](#) or mailed to:

The Information Commissioner of Canada
30 Victoria Street, 7th Floor
Gatineau, Quebec K1A 1H3

Telephone: (613) 995-2410 (National Capital Region)
1-800-267-0441 (Toll-free)

You may obtain additional information on the complaint process by visiting the website of the Office of the Information Commissioner at www.oic-ci.gc.ca.

This completes our processing of your request. Should you have questions, or need more information please contact Aaron Dubois by phone at 780-495-4982, or by email at aaron.dubois@canada.ca.

Sincerely,

Kevin Johnson
Deputy Access to Information and Privacy Coordinator

Enclosure(s)

Dorion, Michele (WD/DEO)

From: Jones, Dylan (WD/DEO)
Sent: Monday, July 16, 2018 12:57 PM
To: Motzney, Barbara (WD/DEO)
Subject: Re: Greyhound

OK to sit tight for now.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Motzney, Barbara (WD/DEO)
Sent: Monday, July 16, 2018 3:54 PM
To: Jones, Dylan (WD/DEO)
Subject: Greyhound

Hi
I am sure that you are already in the issue if needed but wondering if you think we can anticipate being called upon for anything? Should be doing any work to monitor impacts in each province?

Thx

B

Ps – hope all is well on your side of the pond.

Barbara Motzney

Assistant Deputy Minister | Sous-ministre adjointe
Policy and Strategic Direction | Politiques et orientation stratégique
Western Economic Diversification Canada | Diversification de l'économie de l'Ouest Canada
Suite 324-010, Thomas D'Arcy McGee Building, 90 Sparks Street, Ottawa, Ontario K1P 5B4 |
Édlfice Thomas D'Arcy McGee, bureau 324-010, 90, rue Sparks, Ottawa (Ontario) K1P 5B4
E-mail | Courriel: barbara.motzney@canada.ca
Telephone | Téléphone (613) 952-7096
Facsimile | télécopieur (613) 952-9384

I encourage you to reply to this e-mail in the official language of your choice.
Je vous encourage à répondre à ce courriel dans la langue officielle de votre choix.



Western Economic
Diversification Canada

Diversification de l'économie
de l'Ouest Canada

Canada

Franceschet, Mary (WD/DEO)

From: Leroux, Nathalie (WD/DEO)
Sent: Thursday, August 2, 2018 8:48 AM
To: McNabb, David
Cc: Franceschet, Mary (WD/DEO); Gale, Mark (WD/DEO)
Subject: RE: Greyhound

Sean is ¹⁹⁽¹⁾ and I am acting, so that kills two birds with one stone. That said, we didn't cover the Greyhound issue in our transition discussions, so I will say that you and I will be starting fresh. I will need a better sense of what it needs to be supported and then can provide some advice from the WD perspective.

Nathalie Leroux

*Director / Policy, Planning and External Relations
Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388*
Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

*Directrice / Politiques, planification et relations extérieures
Diversification de l'économie de l'Ouest / Gouvernement du Canada
Nathalie.Leroux@canada.ca / Tél: 204-984-8472 / ATS: 877-303-3388*
Veuillez noter que les bureaux de DEO situés au Manitoba se trouvent maintenant au quatrième étage du 344, rue Edmonton.

From: McNabb, David <david.mcnabb@tc.gc.ca>
Sent: Thursday, August 2, 2018 8:42 AM
To: Leroux, Nathalie (WD/DEO) <nathalie.leroux@canada.ca>
Subject: Greyhound

Nathalie,

Do you know if Sean is looped into the Greyhound issue from the e-mail my DM sent out over the weekend to other DM's.

^{21(1)(a) 21(1)(b)}

make sure tha Sean is looped in given the direction from my DM. I can call him if you like or you can loop him in after our call. Let me know.

Dave

David McNabb
Director General
Surface Transportation Policy
330 Sparks Street, Place de Ville, Tower C, 27th floor
Tel: 613 998-2689
TTY: 1-888-675-6863

Director general
Politique des transports terrestres
330, rue sparks, place de Vile, Tour C, 27e etage
Tel: 613 998-2689

Preteau, Christine (WD/DEO)

From: Barr, Sean (WD/DEO)
Sent: Thursday, August 2, 2018 9:19 AM
To: Leroux, Nathalie (WD/DEO)
Subject: RE: Greyhound: Update and Proposed Next Steps

First I have heard about it. Don't know.

-----Original Message-----

From: Leroux, Nathalie (WD/DEO)
Sent: Thursday, August 2, 2018 8:54 AM
To: Barr, Sean (WD/DEO) <sean.barr@canada.ca>
Subject: FW: Greyhound: Update and Proposed Next Steps

I have a call with Dave at 9:30am on this issue and see that Dylan was on the stream of messages. Has a particular region/ADM/DG been tasked with this file, do you know? If not, I will loop to Jim shortly.

Nathalie Leroux

Director / Policy, Planning and External Relations Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388 Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

Directrice / Politiques, planification et relations extérieures Diversification de l'économie de l'Ouest / Gouvernement du Canada
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-----Original Message-----

From: McNabb, David <david.mcnabb@tc.gc.ca>
Sent: Wednesday, August 1, 2018 8:36 AM
To: Leroux, Nathalie (WD/DEO) <nathalie.leroux@canada.ca>
Subject: FW: Greyhound: Update and Proposed Next Steps

Nathalie,

Got a bounce back from John. Not sure if he discussed Greyhound with you. Are you available this morning at 11:30 my time for a quick call on this issue. Let me know.

Dave

-----Original Message-----

From: McNabb, David
Sent: Wednesday, August 01, 2018 9:34 AM
To: Harper, John (WD/DEO) <john.harper@canada.ca>
Cc: Babstock, Peter <peter.babstock@tc.gc.ca>
Subject: FW: Greyhound: Update and Proposed Next Steps

John,

I know we discussed quickly last week but I just wanted to touch base again today to discuss a few things related to WD potential role on options going forward my DM has asked me to reach out (see below - your DM included in discussion). Are you available at 11:30 my time for a quick call again. Let me know.

Dave

-----Original Message-----

From: Keenan, Michael

Sent: Saturday, July 28, 2018 11:44 AM

To: Yaskiel, Ava (FIN) <ava.yaskiel@canada.ca>

Cc: Tupper, Shawn <Shawn.Tupper@pco-bcp.gc.ca>; Tapley, Catrina <Catrina.Tapley@pco-bcp.gc.ca>; Fox, Christiane <Christiane.Fox@pco-bcp.gc.ca>; Rochon, Paul (FIN) <paul.rochon@canada.ca>; Laurendeau, H el ene (AADNC/AANDC) <helene.laurendeau@canada.ca>; Lafleur, Diane (AADNC/AANDC) <diane.lafleur@canada.ca>; Jones, Dylan (WD/DEO) <dylan.jones@canada.ca>; Tremblay, Jean-Francois (AADNC/AANDC) <jean-francois.tremblay@canada.ca>; Sonny Perron (Sonny.perron@canada.ca) <Sonny.perron@canada.ca>; Botham, Richard (FIN) <richard.botham@canada.ca>; Knubley, John (IC) <john.knubley@canada.ca>; Louise Levonian <louise.levonian@hrsdc-rhdcc.gc.ca>; Benoit Robidoux <benoit.robidoux@hrsdc-rhdcc.gc.ca>; Pham, Thao <thao.pham@tc.gc.ca>; Little, Jennifer <jennifer.little@tc.gc.ca>; McNabb, David <david.mcnabb@tc.gc.ca>; Hanson, Lawrence <lawrence.hanson@tc.gc.ca>

Subject: Re: Greyhound: Update and Proposed Next Steps

Thanks Ava.

I appreciate this, and the previous positive response of colleagues on contributing to work on options.

21(1)(a) 21(1)(b)

Cheers,

Michael

Michael Keenan

Deputy Minister - Sous-ministre

Transport Canada - Transports Canada

1-613-990-4507

michael.keenan@tc.gc.ca

Original Message

From: Yaskiel, Ava (FIN)

Sent: Friday, July 27, 2018 2:53 PM

To: Keenan, Michael

Cc: Tupper, Shawn; Tapley, Catrina; Fox, Christiane; Rochon, Paul (FIN); Laurendeau, H el ene (AADNC/AANDC); Lafleur, Diane (AADNC/AANDC); Jones, Dylan (WD/DEO); Tremblay, Jean-Francois (AADNC/AANDC); Sonny Perron (Sonny.perron@canada.ca); Botham, Richard (FIN); Knubley, John (IC); Louise Levonian; Benoit Robidoux; Pham, Thao
Subject: Re: Greyhound: Update and Proposed Next Steps

Thanks for this helpful update Michael. Finance has had peripheral knowledge of this file to date but we're happy to dig in a bit more to assist towards a good outcome. Sebastien Labelle would be the direct connect from finance.

Regards,

Ava

Sent from my iPhone

> On Jul 26, 2018, at 5:36 PM, Keenan, Michael (Ext.) <michael.keenan@tc.gc.ca> wrote:
>
> Shawn,
>
> Good point!

21(1)(a)
21(1)(b)

> Thanks.
>
> Michael Keenan
> Deputy Minister - Sous-ministre
> Transport Canada -Transports Canada
> 1-613-990-4507
> michael.keenan@tc.gc.ca
> From: Tupper, Shawn
> Sent: Thursday, July 26, 2018 8:27 AM
> To: Keenan, Michael; Tapley, Catrina; Ava G. Yaskiel
> (Ava.yaskiel@canada.ca); Fox, Christiane; Paul Rochon
> (paul.rochon@canada.ca); 'Laurendeau, H?f?ne (AADNC/AANDC)'; 'Lafleur,
> Diane (AADNC/AANDC)'; Jones, Dylan (WD/DEO); Jean-Francois Tremblay
> (jean-francois.tremblay@canada.ca); Sonny Perron
> (Sonny.perron@canada.ca); Richard Botham (richard.botham@canada.ca);
> john.knubley@canada.ca
> Cc: Pham, Thao
> Subject: RE: Greyhound: Update and Proposed Next Steps
>
>
> Great report Mike. thank you.

21(1)(a)
21(1)(b)

> Shawn
>
>

> Shawn Tupper
> Assistant Secretary to Cabinet/Secrétaire adjoint du Cabinet Economic
> and Regional Development Policy (Operations)/ Politique du
> développement économique et régional (Opérations)
>
> 731 - 85 rue Sparks Street
> Ottawa, Ontario K1P 5A7
> Tel: 613 957 5368
>
>
> From: Keenan, Michael <michael.keenan@tc.gc.ca>
> Sent: Thursday, July 26, 2018 7:19 AM
> To: Tapley, Catrina <Catrina.Tapley@pco-bcp.gc.ca>; Tupper, Shawn
> <Shawn.Tupper@pco-bcp.gc.ca>; Ava G. Yaskiel (Ava.yaskiel@canada.ca)
> <Ava.yaskiel@canada.ca>; Fox, Christiane
> <Christiane.Fox@pco-bcp.gc.ca>; Paul Rochon (paul.rochon@canada.ca)
> <paul.rochon@canada.ca>; 'Laurendeau, Helène (AADNC/AANDC)'
> <helene.laurendeau@canada.ca>; 'Lafleur, Diane (AADNC/AANDC)'
> <diane.lafleur@canada.ca>; Jones, Dylan (WD/DEO)
> <dylan.jones@canada.ca>; Jean-Francois Tremblay
> (jean-francois.tremblay@canada.ca) <jean-francois.tremblay@canada.ca>;
> Sonny Perron (Sonny.perron@canada.ca) <Sonny.perron@canada.ca>;
> Richard Botham (richard.botham@canada.ca) <richard.botham@canada.ca>;
> john.knuble@canada.ca
> Cc: Pham, Thao <thao.pham@tc.gc.ca>

14 (a)(b)
21 (1)(b)
21 (1) (a)
21 (1) (c)

14 (a)(b)
21(1)(a)
21(1)(b)

14(a)(b)

21(1)(a)

21(1)(b)

> Thanks,
>
> Michael
>
>
> Michael Keenan

> ~~ministre~~ - sous-ministre
> Transport Canada - Transports Canada
>
> 613-990-4507
> michael.keenan@tc.gc.ca<mailto:michael.keenan@tc.gc.ca>
>

Franceschet, Mary (WD/DEO)

From: Franceschet, Mary (WD/DEO)
Sent: Thursday, August 2, 2018 10:28 AM
To: Dewar, David (WD/DEO)
Subject: RE: Greyhound

Hi David,

Here is the link to the BN prepared by Carolina:

Greyhound Briefing Note.dotx
<http://corpim1/OTCS/cs.exe/properties/10656507>

This was David McNabb's earlier email:

Nathalie,

Do you know if Sean is looped into the Greyhound issue from the e-mail my DM sent out over the weekend to other DM's.

21(1)(a) 21(1)(b)

make sure tha Sean is looped in given the direction from my DM. I can call him if you like or you can loop him in after our call. Let me know.

Dave

From: Leroux, Nathalie (WD/DEO)
Sent: Thursday, August 2, 2018 10:21 AM
To: David McNabb (david.mcnabb@tc.gc.ca) <david.mcnabb@tc.gc.ca>
Cc: Motzney, Barbara (WD/DEO) <barbara.motzney@canada.ca>; Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>; Dewar, David (WD/DEO) <david.dewar@canada.ca>; Franceschet, Mary (WD/DEO) <mary.franceschet@canada.ca>; Preteau, Christine (WD/DEO) <christine.preteau@canada.ca>; Barr, Sean (WD/DEO) <sean.barr@canada.ca>
Subject: Greyhound

Hi David,

As promised, I am following up to provide you with the appropriate WD ADM contact. It is Barbara Motzney in Ottawa. Ryan Dunford is acting for her and I am also copying David Dewar, my colleague in Ottawa who also offered to be of assistance.

1961

Thanks,
Nathalie

Nathalie Leroux

Director / Policy, Planning and External Relations
Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388

Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

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Nathalie.Leroux@canada.ca / Tél: 204-984-8472 / ATS: 877-303-3388

Veillez noter que les bureaux de DEO situés au Manitoba se trouvent maintenant au quatrième étage du 344, rue Edmonton.



BRIEFING NOTE FOR THE ASSISTANT DEPUTY MINISTER

FOR INFORMATION ONLY

SUBJECT: Greyhound Bus Route Termination

SUMMARY:

- Greyhound announced that it will discontinue bus service in western Canada, with the exception of a Vancouver/Seattle route, by October 31, 2018.
- Ceasing intercity bus operations will have substantial impacts on communities, particularly Indigenous and rural populations, which rely on Greyhound as a main source of transportation.
- It is generally expected that private companies will be unlikely to fill the gaps left by Greyhound's departure.
- Although the federal government has not recently been active in the economic regulation of intercity bus transportation, the Prime Minister has asked Transport Minister Marc Garneau to find solutions to Greyhound's withdrawal.
- Alberta Premier Rachel Notley and Brian Mason, Alberta Minister of Transportation, characterize the Greyhound closure as a pressing issue of national importance, requiring a Canada-wide solution.

BACKGROUND:

- Greyhound is an intercity bus carrier company owned by British Transportation company FirstGroup, with headquarters in Texas.
- Greyhound cites decreasing ridership as the main reason for the decision, along with increased car ownership, and competition from other passenger transportation options. Greyhound ridership has decreased by 41 per cent for the company since 2010.
- The closure is expected to impact two million consumers and 400 locations across Canada, with 107 of those areas being in Alberta. In addition, 415 job losses (155 in Alberta) are also expected.
- Private sector operators indicate that they will be able to meet package delivery demand previously taken care of by Greyhound's freight service.
- On July 12, 2018, western Canada provincial transportation ministers met to discuss Greyhound's departure. According to the Government of British Columbia, the transportation ministers agreed to write a letter to Minister Garneau to advocate for Canadian transportation interests.

WD ANALYSIS:

- Indigenous and rural communities are disproportionately at-risk in not having safe, affordable, and reliable transportation alternatives to meet job, health care, education, family, and public

Prepared by:	Name: Sena Kowalsky	7/19/2018	Phone number:	
	Title: Senior Economist/Policy Analyst		780-495-7941	
Approved by:	Name: Carolina Calderon	Insert Date	Phone number:	CCM #
	Title: A/Director, Policy, Planning, and External Relations		780-495-5771	

service needs. In particular, concerns exist for Indigenous women and girls as being strongly negatively impacted by Greyhound's transportation discontinuation.

- No federal programs currently exist that would provide operational subsidies for private intercity bus carriers. Transport Canada is not actively involved in supporting service provision across Canada, as economic regulation of inter-provincial bus carriers has been delegated to the provinces under the federal *Motor Vehicle Transport Act*.
- Individual jurisdictions are free to subsidize transportation routes and carriers, if desired.

13(1)(c)

21(1)(a)

- Under Alberta's Rural Transportation Pilot Program, \$1.4 million has been funded to improve public transportation between mid-sized urban centres (Camrose, Grande Prairie, and Spirit River) with surrounding communities.
- In terms of transportation alternatives in Alberta, Red Arrow (including eBus) provides intercity bus services to Edmonton, Red Deer, Calgary, Fort McMurray, and Lethbridge, along with connector services to Cold Lake, Bonnyville, and Smoky Lake.
 - In response to Greyhound's announcement, Red Arrow has stated that the company has no immediate plans to expand, but will continue to evaluate any business opportunities.
 - Red Arrow mentioned that community-based shuttle programs and government-issued competitive request for proposal (RFP) processes may provide the best value to tax payers and rural communities.
- Potential policy solutions to improve access to rural intercity bus transportation can include: coordinating connections between transportation providers; differing regulations, including operating monopolies; providing direct operating subsidies to private companies; subsidizing government-owned bus routes; and nationalizing intercity bus industries. Some considerations for these options include cost, amount of provided service, and long-term system sustainability.

Carolina Calderon, A/Director
 Policy, Planning, and External Relations – Alberta Region

7/19/2018

Dewar, David (WD/DEO)

From: Leroux, Nathalie (WD/DEO)
Sent: Thursday, August 2, 2018 11:33 AM
To: Dewar, David (WD/DEO); Dunford, Ryan (WD/DEO)
Subject: FW: Greyhound: Update and Proposed Next Steps

FYI: Shared with my from TC. Background on Greyhound further down.

Nathalie Leroux

Director / Policy, Planning and External Relations Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388 Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

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Nathalie,

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Subject: Re: Greyhound: Update and Proposed Next Steps

Thanks Ava.

I appreciate this, and the previous positive response of colleagues on contributing to work on options.

21(1)(a)
21(1)(b)

Cheers,

Michael

Michael Keenan
Deputy Minister - Sous-ministre
Transport Canada - Transports Canada
1-613-990-4507
michael.keenan@tc.gc.ca

Original Message

From: Yaskiel, Ava (FIN)
Sent: Friday, July 27, 2018 2:53 PM
To: Keenan, Michael
Cc: Tupper, Shawn; Tapley, Catrina; Fox, Christiane; Rochon, Paul (FIN); Laurendeau, H el ene (AADNC/AANDC); Lafleur, Diane (AADNC/AANDC); Jones, Dylan (WD/DEO); Tremblay, Jean-Francois (AADNC/AANDC); Sonny Perron (Sonny.perron@canada.ca); Botham, Richard (FIN); Knubley, John (IC); Louise Levonian; Benoit Robidoux; Pham, Thao
Subject: Re: Greyhound: Update and Proposed Next Steps

TC WILL ASK DEPTS
FOR IDEAS / ANALYSIS /
OPTIONS

Thanks for this helpful update Michael. Finance has had peripheral knowledge of this file to date but we're happy to dig in a bit more to assist towards a good outcome. Sebastien Labelle would be the direct connect from finance.

Regards,

Ava

Sent from my iPhone

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>
> Shawn,
>
> Good point!

21(1)(a)
21(1)(b)

> Thanks.

>
> Michael Keenan
> Deputy Minister - Sous-ministre
> Transport Canada -Transports Canada
> 1-613-990-4507
> michael.keenan@tc.gc.ca
> From: Tupper, Shawn
> Sent: Thursday, July 26, 2018 8:27 AM
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> (jean-francois.tremblay@canada.ca); Sonny Perron
> (Sonny.perron@canada.ca); Richard Botham (richard.botham@canada.ca);
> john.knuble@canada.ca
> Cc: Pham, Thao
> Subject: RE: Greyhound; Update and Proposed Next Steps
>
>
> Great report Mike, thank you.

21(1)(a)
21(1)(b)

> Shawn

>
>
> Shawn Tupper
> Assistant Secretary to Cabinet/Secr?taire adjoint du Cabinet Economic
> and Regional Development Policy (Operations)/ Politique du
> d?veloppement ?conomique et regional (Op?rations)
>
> 731 - 85 rue Sparks Street
> Ottawa, Ontario K1P 5A7
> Tel: 613 957 5368
>

>
> From: Keenan, Michael <michael.keenan@tc.gc.ca>
> Sent: Thursday, July 26, 2018 7:19 AM
> To: Tapley, Catrina <Catrina.Tapley@pco-bcp.gc.ca>; Tupper, Shawn
> <Shawn.Tupper@pco-bcp.gc.ca>; Ava G. Yaskiel (Ava.yaskiel@canada.ca)
> <Ava.yaskiel@canada.ca>; Fox, Christiane
> <Christiane.Fox@pco-bcp.gc.ca>; Paul Rochon (paul.rochon@canada.ca)
> <paul.rochon@canada.ca>; 'Laurendeau, H?l?ne (AADNC/AANDC)'
> <helene.laurendeau@canada.ca>; 'Lafleur, Diane (AADNC/AANDC)'
> <diane.lafleur@canada.ca>; Jones, Dylan (WD/DEO)
> <dylan.jones@canada.ca>; Jean-Francois Tremblay
> (jean-francois.tremblay@canada.ca) <jean-francois.tremblay@canada.ca>;
> Sonny Perron (Sonny.perron@canada.ca) <Sonny.perron@canada.ca>;
> Richard Botham (richard.botham@canada.ca) <richard.botham@canada.ca>;
> john.knubley@canada.ca
> Cc: Pham, Thao <thao.pham@tc.gc.ca>

14 (a) + (b)

21 (1) (a)

21 (1) (b)

20 (1) (c)

000018

14 (a) + (b)

21 (1)(a)

21 (1)(b)

14(a) + (b)

21(1)(a)

21(1)(b)

>
> Thanks,
>
> Michael
>
>
> Michael Keenan
> Deputy Minister - Sous-ministre
> Transport Canada - Transports Canada
>
> 613-990-4507
> michael.keenan@tc.gc.ca<mailto:michael.keenan@tc.gc.ca>
>

Calderon, Carolina (WD/DEO)

From: Jackson2, Sharon (WD/DEO)
Sent: Thursday, August 2, 2018 4:31 PM
To: Calderon, Carolina (WD/DEO); Pawluk, Joanne (WD/DEO); Therrien, Bev (WD/DEO)
Subject: RE: Greyhound

Kiran might be best placed to answer this question, however my quick response would be that it might be a stretch to expect that they would be in a position to respond, given that the GoC funds them to engage in the following activities:

- a. Fostering strategic community planning and socio-economic development by working with their communities to assess local problems, establish objectives, and plan and implement strategies to develop human capital, institutional and physical infrastructure, entrepreneurship, employment, and the economy.
- b. Providing business services by delivering a range of business counselling and information services to SMEs and Social Enterprises
- c. Providing access to capital to assist existing SMEs and Social Enterprises or to help entrepreneurs to create new SMEs and Social Enterprises.
- d. Supporting community-based projects and special initiatives by collaborating with other partners in the public sector and civil society to implement strategic community projects or deliver special initiatives targeted to communities. These projects would vary considerably from one community to another and could include a wide range of local initiatives in areas such as tourism, entrepreneurship, economic opportunities for specific client groups such as women, youth, Aboriginal people and members of official language minorities, or projects which respond to specific challenges facing a community such as downturns in important industries.

The ultimate outcomes we expect them to achieve are:

- 8.2.1 Economic stability, growth and job creation as measured by employment growth within *21(1)(a)* regions;
- 8.2.2 Diversified and competitive local rural economies as measured by the number of business start-ups; and
- 8.2.3 Economically sustainable communities as measured by the survival rate of rural businesses.

These desired outcomes don't necessarily mesh with a response to the Greyhound impact,

21(1)(a)

Having said that, I haven't seen any of the Greyhound BN's, so I am not sure what has been suggested,

Sharon

From: Calderon, Carolina (WD/DEO)
Sent: Thursday, August 2, 2018 3:08 PM
To: Pawluk, Joanne (WD/DEO) <joanne.pawluk@canada.ca>; Jackson2, Sharon (WD/DEO) <sharon.jackson2@canada.ca>; Therrien, Bev (WD/DEO) <bev.therrien@canada.ca>
Subject: FW: Greyhound

Please see email traffic below.

21(1)(b)

Thank you,

Carolina

From: Sutherland, Martin (WD/DEO)
Sent: Thursday, August 2, 2018 3:02 PM
To: Dewar, David (WD/DEO) <david.dewar@canada.ca>; Calderon, Carolina (WD/DEO) <carolina.calderon@canada.ca>; Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>; Laing, Rhonda (WD/DEO) <rhonda.laing@canada.ca>; Leroux, Nathalie (WD/DEO) <nathalie.leroux@canada.ca>; MacDonald, Donald (WD/DEO) <donald.macdonald@canada.ca>; Pawluk, Joanne (WD/DEO) <joanne.pawluk@canada.ca>; Saicheua, Kay (WD/DEO) <kay.saicheua@canada.ca>
Cc: Paxton, Taylor (WD/DEO) <taylor.paxton@canada.ca>; Fraser, Andrew (WD/DEO) <andrew.fraser@canada.ca>; Mattern, Kathryn (WD/DEO) <kathryn.mattern@canada.ca>; Franceschet, Mary (WD/DEO) <mary.franceschet@canada.ca>; Compton, Julie (WD/DEO) <julie.compton@canada.ca>; Mazurek, Iwona (WD/DEO) <iwona.mazurek@canada.ca>
Subject: Re: Greyhound

We have speaking with the *21(1)(a)* but there may be a linkage to this issue, too.

Please to participate in a call.

Sent from my Bell Samsung device over Canada's largest network

----- Original message -----

From: "Dewar, David (WD/DEO)" <david.dewar@canada.ca>
Date: 2018-08-02 1:42 PM (GMT-08:00)
To: "Calderon, Carolina (WD/DEO)" <carolina.calderon@canada.ca>, "Dunford, Ryan (WD/DEO)" <ryan.dunford@canada.ca>, "Laing, Rhonda (WD/DEO)" <rhonda.laing@canada.ca>, "Leroux, Nathalie (WD/DEO)" <nathalie.leroux@canada.ca>, "MacDonald, Donald (WD/DEO)" <donald.macdonald@canada.ca>, "Pawluk, Joanne (WD/DEO)" <joanne.pawluk@canada.ca>, "Saicheua, Kay (WD/DEO)" <kay.saicheua@canada.ca>, "Sutherland, Martin (WD/DEO)" <martin.sutherland@canada.ca>
Cc: "Paxton, Taylor (WD/DEO)" <taylor.paxton@canada.ca>, "Fraser, Andrew (WD/DEO)" <andrew.fraser@canada.ca>, "Mattern, Kathryn (WD/DEO)" <kathryn.mattern@canada.ca>, "Franceschet, Mary (WD/DEO)" <mary.franceschet@canada.ca>
Subject: Greyhound

Bringing everyone up to speed on this emerging issue. Next steps are unclear, but will likely include TC asking Barbara for WD's analysis of the issue and potential options *21(1)(a)*

Happy to set up a call for tomorrow or Tuesday if anyone has ideas? *21(1)(a)*

Dave

Dewar, David (WD/DEO)

From: Dewar, David (WD/DEO)
Sent: Thursday, August 2, 2018 4:42 PM
To: Calderon, Carolina (WD/DEO); Dunford, Ryan (WD/DEO); Laing, Rhonda (WD/DEO); Leroux, Nathalie (WD/DEO); MacDonald, Donald (WD/DEO); Pawluk, Joanne (WD/DEO); Saicheu, Kay (WD/DEO); Sutherland, Martin (WD/DEO)
Cc: Paxton, Taylor (WD/DEO); Fraser, Andrew (WD/DEO); Mattern, Kathryn (WD/DEO); Franceschet Mary (WD/DEO)
Subject: Greyhound
Attachments: FW: Greyhound: Update and Proposed Next Steps; RE: Greyhound

JASON HEIT
INDIA MOZUREK
CUNTI FULLERTON
see pages 4-10
see pages 11-14

Bringing everyone up to speed on this emerging issue. Next steps are unclear, but will likely include TC asking Barbara for WD's analysis of the issue and potential options

Happy to set up a call for tomorrow or Tuesday if anyone has ideas?

Dave

21(1)(b)

- 21(1)(b)
- FEDERAL INTERNET: MM1W
- 21(1)(b)
- NATHALIE: MB HAS SOMETHING SIMILAR
- RINA: TC WILL SET UP 2 FP... AT DB LEVEL...
1) GET DATA
2) DEVELOP SOLUTION... THEY ARE DISCUSSING COMPENSATION REPOS-CU
- WHAT HOW AS A FIT INTO WD PROGRAMS?
- CONCLUSIONS
- INTERNATIONAL: How are other countries addressing this? eq.
- AUTONOMOUS VEHICLES, TELE-HEALTH
- CONCLUSION: SINCE THERE IS NO DEADLINE / MTG SCHEDULE, ADOPT A 'WAIT + SEE' APPROACH. TRY TO GET SOME DATA OUT OF THE FIRST WG, IDORS FROM 2nd WG. DAVE WILL RE-ASSEMBLE SAME GP AND I KNOW MORE.

HOW THIS BE ESDC?

21(1)(b)

Carruthers-Joseph, Sharon (WD/DEO)

From: Saicheua, Kay (WD/DEO)
Sent: Thursday, August 2, 2018 5:17 PM
To: Sutherland, Martin (WD/DEO); Dewar, David (WD/DEO); Calderon, Carolina (WD/DEO); Dunford, Ryan (WD/DEO); Laing, Rhonda (WD/DEO); Leroux, Nathalie (WD/DEO); MacDonald, Donald (WD/DEO); Pawluk, Joanne (WD/DEO)
Cc: Paxton, Taylor (WD/DEO); Fraser, Andrew (WD/DEO); Mattern, Kathryn (WD/DEO); Franceschet, Mary (WD/DEO); Compton, Julie (WD/DEO); Mazurek, Iwona (WD/DEO)
Subject: RE: Greyhound

21(1)(b)

We should have a clear understanding of what precedence there is going into any brainstorming session.

Also happy to brainstorm and be part of a call.

From: Sutherland, Martin (WD/DEO)
Sent: Thursday, August 2, 2018 5:02 PM
To: Dewar, David (WD/DEO) <david.dewar@canada.ca>; Calderon, Carolina (WD/DEO) <carolina.calderon@canada.ca>; Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>; Laing, Rhonda (WD/DEO) <rhonda.laing@canada.ca>; Leroux, Nathalie (WD/DEO) <nathalie.leroux@canada.ca>; MacDonald, Donald (WD/DEO) <donald.macdonald@canada.ca>; Pawluk, Joanne (WD/DEO) <joanne.pawluk@canada.ca>; Saicheua, Kay (WD/DEO) <kay.saicheua@canada.ca>
Cc: Paxton, Taylor (WD/DEO) <taylor.paxton@canada.ca>; Fraser, Andrew (WD/DEO) <andrew.fraser@canada.ca>; Mattern, Kathryn (WD/DEO) <kathryn.mattern@canada.ca>; Franceschet, Mary (WD/DEO) <mary.franceschet@canada.ca>; Compton, Julie (WD/DEO) <julie.compton@canada.ca>; Mazurek, Iwona (WD/DEO) <iwona.mazurek@canada.ca>
Subject: Re: Greyhound

We have speaking with the

21(1)(a)

, but there may be a linkage to this issue, too.

Please to participate in a call.

Sent from my Bell Samsung device over Canada's largest network.

----- Original message -----

From: "Dewar, David (WD/DEO)" <david.dewar@canada.ca>
Date: 2018-08-02 1:42 PM (GMT-08:00)
To: "Calderon, Carolina (WD/DEO)" <carolina.calderon@canada.ca>, "Dunford, Ryan (WD/DEO)" <ryan.dunford@canada.ca>, "Laing, Rhonda (WD/DEO)" <rhonda.laing@canada.ca>, "Leroux, Nathalie (WD/DEO)" <nathalie.leroux@canada.ca>, "MacDonald, Donald (WD/DEO)" <donald.macdonald@canada.ca>, "Pawluk, Joanne (WD/DEO)" <joanne.pawluk@canada.ca>, "Saicheua, Kay (WD/DEO)" <kay.saicheua@canada.ca>, "Sutherland, Martin (WD/DEO)" <martin.sutherland@canada.ca>

Cc: "Paxton, Taylor (WD/DEO)" <taylor.paxton@canada.ca>, "Fraser, Andrew (WD/DEO)" <andrew.fraser@canada.ca>, "Mattern, Kathryn (WD/DEO)" <kathryn.mattern@canada.ca>, "Franceschet, Mary (WD/DEO)" <mary.franceschet@canada.ca>
Subject: Greyhound

Bringing everyone up to speed on this emerging issue. Next steps are unclear, but will likely include TC asking Barbara for WD's analysis of the issue and potential options, 21(1)(a)

Happy to set up a call for tomorrow or Tuesday if anyone has ideas? 21(1)(a)

Dave

Franceschet, Mary (WD/DEO)

From: Leroux, Nathalie (WD/DEO)
Sent: Thursday, August 2, 2018 6:16 PM
To: Dewar, David (WD/DEO); Calderon, Carolina (WD/DEO); Dunford, Ryan (WD/DEO); Laing, Rhonda (WD/DEO); MacDonald, Donald (WD/DEO); Pawluk, Joanne (WD/DEO); Saicheua, Kay (WD/DEO); Sutherland, Martin (WD/DEO)
Cc: Paxton, Taylor (WD/DEO); Fraser, Andrew (WD/DEO); Mattern, Kathryn (WD/DEO); Franceschet, Mary (WD/DEO)
Subject: RE: Greyhound

Hi Dave,

I didn't see a clear path for WD support on this, 21(1)(a)(b)
I'm happy to participate in a call next week.

Nathalie Leroux

*A/Assistant Deputy Minister, Manitoba Region
Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388*
Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

*Diversification de l'économie de l'Ouest / Gouvernement du Canada
Nathalie.Leroux@canada.ca / Tél: 204-984-8472 / ATS: 877-303-3388*
Veuillez noter que les bureaux de DEO situés au Manitoba se trouvent maintenant au quatrième étage du 344, rue Edmonton.

From: Dewar, David (WD/DEO)
Sent: Thursday, August 2, 2018 3:42 PM
To: Calderon, Carolina (WD/DEO) <carolina.calderon@canada.ca>; Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>; Laing, Rhonda (WD/DEO) <rhonda.laing@canada.ca>; Leroux, Nathalie (WD/DEO) <nathalie.leroux@canada.ca>; MacDonald, Donald (WD/DEO) <donald.macdonald@canada.ca>; Pawluk, Joanne (WD/DEO) <joanne.pawluk@canada.ca>; Saicheua, Kay (WD/DEO) <kay.saicheua@canada.ca>; Sutherland, Martin (WD/DEO) <martin.sutherland@canada.ca>
Cc: Paxton, Taylor (WD/DEO) <taylor.paxton@canada.ca>; Fraser, Andrew (WD/DEO) <andrew.fraser@canada.ca>; Mattern, Kathryn (WD/DEO) <kathryn.mattern@canada.ca>; Franceschet, Mary (WD/DEO) <mary.franceschet@canada.ca>
Subject: Greyhound

Bringing everyone up to speed on this emerging issue. Next steps are unclear, but will likely include TC asking Barbara for WD's analysis of the issue and potential options, 21(1)(a)

Happy to set up a call for tomorrow or Tuesday if anyone has ideas? 21(1)(a)

Dave

Pelayo, Lailanie (WD/DEO)

From: Pelayo, Lailanie (WD/DEO)
Sent: Tuesday, August 7, 2018 10:52 AM
To: Leroux, Nathalie (WD/DEO)
Cc: Franceschet, Mary (WD/DEO)
Subject: Greyhound

Hi Nat,

I've put together some back pocket information for your call on the Greyhound situation. I have hyperlinked key sources wherever possible. Let me know if there is anything else you need.

Key message:

21(1)(a)

Issue:

- Greyhound announced on July 9, 2018 that it will discontinue passenger bus and freight services in western Canada, with the exception of a Vancouver/Seattle route, by October 31, 2018.
-
-
- PM Trudeau has asked TC Minister Garneau to find a solution to Greyhound's decision.

21(1)(a)(b)

21(1)(a)

About Greyhound:

- Greyhound Canada is the largest provider of intercity bus transportation in Canada, with over 1100 routes.
- Greyhound is owned by British transportation company FirstGroup, with headquarters in Texas.
- The company cites that their reason for the discontinued services are due to a 41% decline in ridership since 2010, increased competition from subsidized national and inter-regional passenger transportation services, growth of low-cost airlines, regulatory constraints and the growth of car ownership. Greyhound notes that ride-sharing companies, along with illegal operators have also cut into their business.
- Greyhound has raised their issues with both levels of government for years. They have advocated for a community funding model that allows any private carrier to bid on essential rural services.

Manitoba Impacts:

- According to the company, Greyhound services 114 communities in Manitoba and sees 92,000 passengers annually.
- It runs five busses on five routes daily out of Winnipeg, two heading north, two West, and one eastward bound.
- It was reported that 64 jobs in Manitoba will be lost when the routes are discontinued. A total of 415 jobs will be lost nationally.
- Manitoba Infrastructure Minister Ron Schuler says they will not be providing any subsidies to Greyhound.
- The previous NDP government subsidized Greyhound for a few years, but stopped the subsidies in 2016. The government at the time promised a study of the industry just before the 2016 election to address the issue of lack of bus service in the province (it appears this study never came to fruition).

Rural and First Nations communities:

- Assembly of Manitoba Chief Arlen Dumas says the shutdown will have a negative impact on First Nations, especially on northern communities that rely on the service for medical appointments.
- Chief Dumas has called on the provincial and federal governments to help fill the gap Greyhound's departure will leave.
- Dumas has indicated that he has spoken to PMO, and was told that there are ongoing efforts to find a workable solution.

Small Business:

- Small business that use Greyhound's cheaper freight services will be impacted by the discontinued freight services.
- Companies such as Fourway Motors, located in MacGregor, Manitoba was interviewed saying the higher freight costs will likely be passed onto customers.

Greyhound bus terminal in Winnipeg:

- It is unknown if the nearly decade old Greyhound bus terminal located at the Winnipeg James Armstrong Richardson International Airport will be abandoned or repurposed, although the latter is the most likely scenario. The terminal was opened in August 2009.
- The terminal provides passenger and freight services.

Motor Coach Industries:

- Motor Coach Industries (MCI) is a supplier of Greyhound busses along with Prevost.
- In 2013, Greyhound placed its largest order in more than 20 years for 220 new busses from MCI (130 busses model D4505) and Prevost (90 busses X3-45). Orders were to be completed by 2014.
- It is unknown if the reduction of services will negatively impact MCI.

Alternative Transportation and Freight Providers:

- In the wake of the announcement, several transportation companies have indicated that they are able to fill the void that Greyhound will leave behind.
- Anecdotally, a few Manitoba First Nations currently operate their own shuttle services to Winnipeg.
- An Ontario company, Kasper Transportation, CEO Kasper Wabinski says it will begin running more busses to and from Winnipeg, including one to Thompson. The company will likely be using smaller busses that seat 25-35 passengers.
- Ride sharing companies could potentially service rural and northern communities. However providing freight services or taking passengers to go across the country will likely not be possible or affordable.
- Package delivery firms such as FedEx and Purolator have said they are able to handle the delivery demand.
- Handi-Van's operating in communities such as Teulon and Gimli run services to Winnipeg for medical appointments. The service is funded by the municipality, provincial government and the regional health authority.

WD Analysis:

- This issue is not new and has surfaced many years ago. In fact, subsidy programs were in place to assist Greyhound, but their situation has not improved.
- In 2009, a Task force made up of Deputy Ministers responsible for Transportation and Highway Safety came together to address the declining intercity bus services. The task force was chaired by Manitoba Infrastructure and Transportation. The task force report was released in 2010. It indicated that a loss of intercity bus service would impact Manitoba provincial government services and programs. The study noted that family visits and reunification efforts will be impacted negatively, witnesses in judicial cases may have difficulty attending court proceedings, and there will be a disruption in health services. The report recommended a modest subsidy program to sustain lower volume routes and several changes to the National Safety Code and Transportation Act.
- With many companies indicating that they can provide similar services as Greyhound, it seems that the market will self-correct and third party providers could potentially fill the void that Greyhound leaves behind.
-
-
-

21(1)(a)

Annex:

Greyhound schedule arriving and departing from Winnipeg. Routes services various communities along with way. <http://bustracker.greyhound.ca/route-finder/>

SCHEDULE LIST

winnipeg

X

Showing 8 of 205 schedules

SCHEDULE	DEPARTURE	ARRIVAL
5152	Edmonton, AB	Winnipeg, MB
5405	Winnipeg, MB	Edmonton, AB
5407	Winnipeg, MB	Vancouver, BC
5410	Flin Flon, MB	Winnipeg, MB
5411	Winnipeg, MB	Flin Flon, MB
5441	Winnipeg, MB	Thompson, MB
5442	Thompson, MB	Winnipeg, MB
5603	Toronto, ON	Winnipeg, MB

Lailanie Pelayo

Economist | Economiste
Policy, Planning and External Relations | Politiques, planification et relations extérieures
Western Economic Diversification Canada | Diversification de l'économie de l'Ouest Canada
4th Floor, 344 Edmonton Street | 344, rue Edmonton, 4^e étage
Winnipeg, Manitoba R3B 2L4

Lailanie.Pelayo@canada.ca
Telephone | Téléphone: (204) 293-5973
Government of Canada | Gouvernement du Canada

11/11/11

7.

Date August 7/18

Mini Trips

Selmon, Jim

* NOTE: IRRELEVANT

1. ...

2. ...

3. ...

ISED - ...

Aug 20-21.

21(1)(b)
possible Cabinet confidence

Background

- ending service west of ... as of end of October

- interprovincial transportation - provincial issue

13(1)(c)

- PM has asked Min of Transport to look into

- ideas, analysis, options needed

14(a)
21(1)(b)

21(1)(c) * Irrelevant

~~19(1)~~ * Irrelevant

Page

Carruthers-Joseph, Sharon (WD/DEO)

From: Dunford, Ryan (WD/DEO)
Sent: Thursday, August 9, 2018 3:12 PM
To: Dewar, David (WD/DEO)
Subject: RE: Greyhound

Good stuff – thanks Dave. I'll follow up with you after I talk to David at TC.

From: Dewar, David (WD/DEO)
Sent: Thursday, August 9, 2018 9:21 AM
To: Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>
Subject: RE: Greyhound

From our call last week,

21(1)(b)

From: Dunford, Ryan (WD/DEO)
Sent: Thursday, August 9, 2018 11:15 AM
To: Dewar, David (WD/DEO)
Subject: Fwd: Greyhound

FYI - thoughts on messaging for this meeting?

Ryan Dunford
Director
Sector Policy, Analysis and Analytics
Policy and Strategic Direction
Western Economic Diversification Canada
Telephone 780-495-6138
Mobile 780-782-4819

----- Original message -----

From: "McNabb, David" <david.mcnabb@tc.gc.ca>
Date: 2018-08-09 5:23 AM (GMT-07:00)
To: "Dunford, Ryan (WD/DEO)" <ryan.dunford@canada.ca>
Subject: FW: Greyhound

Ryan,

Do you have time to discuss Greyhound with me today at some point. We are working within the federal family and with the provinces right now and have very tight timeframes.

21(1)(b)

Let me know.

Dave

David McNabb

Director General
Surface Transportation Policy
330 Sparks Street, Place de Ville, Tower C, 27th floor
Tel: 613 998-2689
TTY: 1-888-675-6863

Director general
Politique des transports terrestres
330, rue sparks, place de Vile, Tour C, 27e etage
Tel: 613 998-2689
TTY: 1 888-675 6863

From: Leroux, Nathalie (WD/DEO) [<mailto:nathalie.leroux@canada.ca>]
Sent: Thursday, August 02, 2018 11:21 AM
To: McNabb, David <david.mcnabb@tc.gc.ca>
Cc: Motzney, Barbara (WD/DEO) <barbara.motzney@canada.ca>; Dunford, Ryan (WD/DEO) <ryan.dunford@canada.ca>; Dewar, David (WD/DEO) <david.dewar@canada.ca>; Franceschet, Mary (WD/DEO) <mary.franceschet@canada.ca>; Preteau, Christine (WD/DEO) <christine.preteau@canada.ca>; Barr, Sean (WD/DEO) <sean.barr@canada.ca>
Subject: Greyhound

Hi David,

As promised, I am following up to provide you with the appropriate WD ADM contact. It is Barbara Motzney in Ottawa. Ryan Dunford is acting for her ¹⁹⁽¹⁾ and I am also copying David Dewar, my colleague in Ottawa who also offered to be of assistance.

Thanks,
Nathalie

Nathalie Leroux

Director / Policy, Planning and External Relations
Western Economic Diversification / Government of Canada
Nathalie.Leroux@canada.ca / Tel: 204-984-8472 / TTY: 877-303-3388
Please note the WD Manitoba offices have moved to the fourth floor of 344 Edmonton Street.

Directrice / Politiques, planification et relations extérieures
Diversification de l'économie de l'Ouest / Gouvernement du Canada
Nathalie.Leroux@canada.ca / Tél: 204-984-8472 / ATS: 877-303-3388
Veuillez noter que les bureaux de DEO situés au Manitoba se trouvent maintenant au quatrième étage du 344, rue Edmonton.

Carruthers-Joseph, Sharon (WD/DEO)

From: Dunford, Ryan (WD/DEO)
Sent: Friday, August 10, 2018 6:42 PM
To: Motzney, Barbara (WD/DEO)
Cc: Dorion, Michele (WD/DEO)
Subject: Acting Tenure
Attachments: FW: Greyhound: Update and Proposed Next Steps

↳ see pages 4-10

Barbara:

Welcome back. I just wanted to send you a quick e-mail on a couple of key things that happened

19(1)

1. Greyhound

David McNabb (DG Surface Transportation at TC – I'll call him "TC David") reached out to me re: the Greyhound service issue. An officials meeting (which you have been invited to) involving PCO, Finance, TC, AANDC to discuss options has been set up for August 17.

TC David and I talked about what they are trying to do:

- Gather info and analysis to provide a view into the extent of the impact of Greyhound ceasing almost all of its operations in Western Canada at the end of October; and
- Develop options/discuss ideas re: what the federal government can do.

Attached is an e-mail that provides a good overview of TCs thinking and what they are looking for from the federal family and some good background on the issue (interprovincial bus transportation is legally a provincial domain, but provinces are pressuring the federal government

14
20(1)

We discussed this issue at Policy Committee earlier in the week,

21(1)(a)
21(1)(b)

Back to the call with TC David - I indicated to him that there isn't much that we can likely do as of November 1 to solve the bus service issue and that we do not have data on ridership, communities served by Greyhound, impacts (economic or social) of Greyhound ceasing operations, etc. Indicated a couple of things though. First, we do have a flexible program authority, but, not a lot of expertise in the transportation industry. We also have the ability to help convene if that is useful as well. Anyway, not knowing where Dylan stands on this issue and given our limitations on this file, I did not want to get adventurous on positioning WD as a department that could strongly contribute on this.

2. 21(1)(a) *irrelevant

•

21(1)(a)(b) *Irrelevant
potential Cabinet confidence

3. Executive Operations Committee

- We had to reschedule this meeting as we didn't achieve ADM quorum for the meeting.
- The new date and time for the meeting has been sent out to committee members and members already have the agenda and supporting docs.

4. Executive Committee Meeting – July 31

- There was an ExCom meeting on the 31st.
- The meeting was very short as Dylan was seized with the Churchill file that day.
- Government of Canada Policy Community Initiative was approved. David will handle next steps re: MOU.
- Project pipeline update was presented. This went fairly smoothly. 21(1)(a)

21(1)(a)

5. Miscellaneous

- I signed as much stuff as I could in your absence – briefing, financial, and otherwise. I am sure Martine and Mimi can give you the run down on dockets approved while you were away (there weren't a lot) in case you want to check them out.

6. Next week

- I will be 19(i) and, with your concurrence, will have Jeff act for me while I'm away.

21(1)(a)

- Final piece – I have

21(1)(a)

I look forward to talking to you when I return to the office on August 20th.

19(i)

Best,

Ryan

Ryan Dunford

Director | Directeur

Sector Policy, Analysis and Analytics | Politique sectorielle, de l'analyse et de l'analytique

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